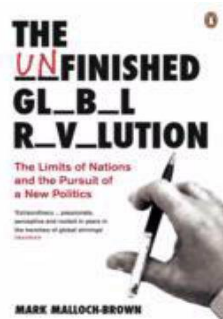


DA Commandant's Reading List

A. The Context

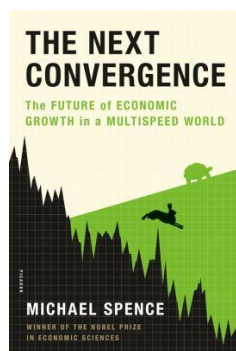


1. **The Unfinished Global Revolution by Lord Malloch-Brown**

Succinct, well-written review of the world's problems; Malloch-Brown has witnessed conflicts, armed and unarmed, at close quarters. Despite defamatory reactions from the United States, he has stood his ground in criticising the US for its poor, not to say bad, behaviour in various United Nation matters. He applauds the involvement of NGOs in world affairs since the UN's means are greatly curtailed by individual member states, among them the US, acting for their own good, rather than for the benefit of all. A very readable book by a champion of world peace.

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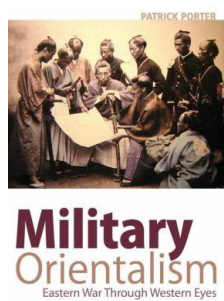


2. **The Next Convergence: The Future of Economic Growth in a Multispeed World by Michael Spence**

The economic development of the world has thus far been characterised by divergence. Dramatic growth in the wake of the Industrial Revolution saw a centralisation of wealth on those Nations that led the charge to industrialisation. That centralisation lasted until the post-War expansion of growth into the developing world in the middle of the twentieth century. These two expansions are now starting to converge into a truly global economy. The interdependencies and complexities of convergent trajectories and conflicting interests are likely to be a source of competition and potential instability, and managing them will be a challenging task for Governments and supra-Governments.

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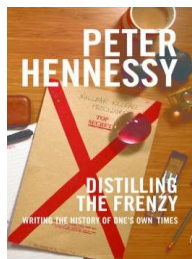


3. **Military Orientalism: Eastern War Through Western Eyes by Patrick Porter**

4. Westerners have always been fascinated by the Eastern/Oriental ways of war and have often sought to emulate them. But does culture or race really affect a nation or continent's approach to war? This fascinating book questions this and argues that such a preoccupation with the other makes it even harder to know the enemy. It is a relevant and timely read for anyone operating in today's military/diplomatic environment.

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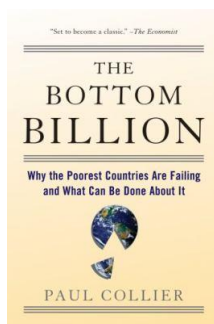


4. Distilling the Frenzy by Lord Hennessy

A highly readable account that is 'shot through with a thread of autobiography'. Lord Hennessy covers the grand themes of British policy making – the desire to stay at the top, the acquisition and maintenance of nuclear weapons, the role of intelligence and much more. The period covered is from Attlee to Cameron. The author demonstrates his usual panache and unparalleled understanding of how Britain works.

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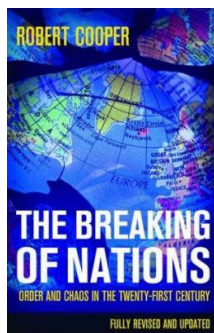


5. The Bottom Billion by Paul Collier

This is a seminal work that explains how poor countries can get trapped in a downward cycle of insecurity and impoverishment. Collier proposes that a better use of international political and financial systems and a greater unity of purpose amongst richer nations could reverse this trend. He suggests that aid, when misapplied, is little more than a sticking plaster. He argues that a more subtle and potent mix of peace-keeping, aid and reform is required to set the conditions for enduring economic and social prosperity.

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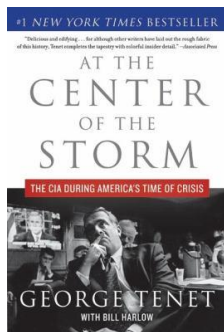


6. The Breaking of Nations: Order and Chaos in the Twenty-first Century by Robert Cooper

This book examines the nature of the world and the state system. Cooper seeks ways to bridge the ideological divide between hard and soft power and to re-balance the relative roles of the United States and Europe. Acknowledging the imperfect nature of the world, he argues for a global post-modern system promoting consensus through diplomacy that builds on the European model. Required reading for military and security professionals seeking to understand the context within which they work.

Call No: 327.101 COO

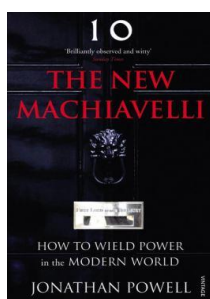
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7. At The Center of the Storm by George Tenet

In his memoir, George Tenet recalls his time as head of the CIA just prior to 9/11, and provides a profound insight into the world of the intelligence adviser. Tenet describes the difficulties he faced when attempting to offer objective advice, while at the same time being integrated into the President's decision-making inner circle. In short, having to speak truth unto power in an atmosphere of power! What is particularly valuable about Tenet's book is the light he sheds on the often unrealistic expectations that the military customer, politicians and the public have of intelligence agencies. He talks about the demand for 100% certitude and precision. After 9/11, there was enormous pressure for intelligence reform in the US, and Tenet was compelled to resign.

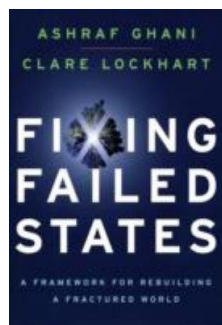
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8. The New Machiavelli: How to Wield Power in the Modern World by Jonathan Powell

Machiavelli was a 15th-century official in Florence; Jonathan Powell was Tony Blair's Chief of Staff. Using examples from the period of the Blair administration, Powell shows how Machiavelli's maxims are still relevant today.

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9. Fixing Failed States: A Framework for Rebuilding a Fractured World by Ashraf Ghani and Clare Lockhart

A very good read about what makes states fail and what can be done to put them right. In clear and lucid style it explains the complex, interlocking requirements of a functioning state and how a spark of sovereignty and stability can be lit and fanned into flame. The issue is not so much with the theory as with the practice – external interventions require a unity of effort that is difficult to achieve coupled with long-term planning for the future. Stability and institution-building are an essential part of the delivery of soft power, and in fragile states security and defence must often give an important lead. Essential reading for those concerned with the planning and execution of peace & stability operations with a long-term perspective.

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